

## Summary of Q2 2015

- NET SALES 80.1 MEUR (77.7) (+3\%)
- With comparable exchange rates sales up $1 \%$
- USA and RoW positive, Russia and Nordics down
- COMPARABLE OPERATING PROFIT 9.9 MEUR (9.7) (+2\%)
- Margin at last year level $12.4 \%$
- Group product positive, Third party products and FX down.
- REPORTED OPERATING PROFIT 8.3 MEUR (8.6)
- Valuation of currency derivatives
- CASH FLOW FROM OPERATIONS 17.6 MEUR (21.5)
- Cash tied by receivables
- EPS 0.09 EUR (0.08)
- Derivatives and foreign exchange expenses in financial items


Cash flow from
operations, MEUR


EPS, EUR


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## Net Sales

- Q2 NET SALES 80.1 MEUR (+3\%)
- Changes in FX rates explain approximately 2.0 MEUR. With comparable FX sales +1\%
- Early summer season shipments in many markets weighting sales growth to Q1
- Solid first half of the year in the US
- Russian situation very challenging.
- YTD NET SALES 154.0 MEUR (+7\%)
- Changes in FX rates explain approximately 3.6 MEUR. With comparable FX sales $+4 \%$

Net sales


## Q2 Net Sales - Geographical Areas

- NORTH AMERICA
- Comparable net sales $+11 \%$
- Customer activity and confidence strengthened.
- Support from USD
- Good fishing conditions supporting sales of Group Products. Shadow Rap.
- NORDICS
- Comparable net sales -8\%
- Hit by cold and rainy summer and earlier timing of summer fishing sales.
- New hunting dealership in Finland.
- REST OF EUROPE
- Comparable net sales $-5 \%$
- Lack of consumer demand in Russia.
- Excluding Russia and Ukraine, comparable sales +6\%
- Strong growth in France
- REST OF THE WORLD
- Comparable net sales $+6 \%$
- Positive development in South Africa, Thailand and in several other markets
- Tough business conditions in Australia and Japan
- Favorable currency impact


## YTD Net Sales - Geographical Areas

- NORTH AMERICA
- Comparable net sales $+10 \%$
- Solid growth in the US
- Successful launch of Shadow Rap lure family
- Improving economy
- Timing between Q4/Q1.
- NORDICS
- Comparable net sales $+7 \%$
- Strong Q1 following improved winter weather conditions
- On-time deliveries
- REST OF EUROPE
- Comparable net sales -2\%
- Political and economical turbulence in Russia and weakening of Ruble.
- Excluding Russia and Ukraine, comparable sales $+6 \%$
- REST OF THE WORLD
- Comparable net sales $+4 \%$
- Steady growth in South Africa, Thailand, Malaysia, Chile and Korea
- Sales were suffering in Australia, Japan and Indonesia


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## Net Sales - Product Segments

- GROUP PRODUCTS 52.7 MEUR (+12\%), YTD 103.5 MEUR (+15\%)
- Comparable net sales +3\%, YTD +6\%.
- Earlier start of summer fishing season and overall solid summer fishing sales in the US, driven by successful launch of the new Shadow Rap lure. Further supported by US dollar.
- THIRD PARTY PRODUCTS 27.3 MEUR (-11\%), YTD 50.5 MEUR (-6\%)
- Comparable net sales -5\%, YTD +1\%
- Sales decline driven by Russia: lack of demand and weakening of Ruble.
- Third Party Hunting were strong in Nordics


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## Operating Profit

- COMPARABLE OPERATING PROFIT 9.9 MEUR (+2\%), YTD 20.6 MEUR (+26\%)
- Supported by stronger sales of Group branded products especially in the USA and continuing recovery of Asian manufacturing operations' profitability
- Burdened by continuing turbulence in Russia and unfavorable USD fx impact on purchases and changes in translation exchange rates.
- REPORTED OPERATING PROFIT 8.3 MEUR (-3\%), YTD 17.4 MEUR (+9\%)
- Mark-to-market valuation of operative currency derivatives -1.6 MEUR (-0.6), YTD -2.0 MEUR (+0.1)
- Non-recurring items 0.0 MEUR (-0.5), YTD -1.2 MEUR (-0.4)
- Related to direct one-off costs on closing down of the manufacturing operations in China.



## Operating Profit - Product segments

- GROUP PRODUCTS 6.6 MEUR (+40\%), YTD 13.8 MEUR (+42\%)
- Supported by stronger sales especially in USA and by improved profitability of Batam operations
- THIRD PARTY PRODUCTS 1.7 MEUR (-56\%), YTD 3.6 MEUR (-44\%)
- Burdened by unfavorable fx on purchases and by decline of sales and profitability in Russia

, Group products Third party products
rapala vic corp.


## Net Profit and EPS

- FINANCIAL (NET) EXPENSES 2.0 MEUR (1.6), YTD 4.1 MEUR (3.5)
- Negative impact of FX expenses of 1.2 MEUR (0.5), YTD 2.7 MEUR (1.5)
- Net interest and other financial expenses 0.8 MEUR (1.0), YTD 1.5 MEUR (1.9)
- NET PROFIT 4.0 MEUR (-2\%), YTD 8.3 MEUR (-1\%)
- Notable negative impact from change in mark-to-market valuation of operative currency derivatives
- YTD last year includes a positive tax impact of 1.0 MEUR related to past years' tax assessments
- SHARE OF NON-CONTROLLING INTEREST 0.7 MEUR (1.0), YTD 1.1 MEUR (0.9)
- EPS 0.09 EUR (0.08), YTD 0.19 EUR (0.19)



## Cash Flow and Working Capital

- CASH FLOW FROM OPERATIONS 17.6 MEUR (21.5), YTD 10.7 MEUR (13.5)
- Down from last year's record level.
- Change in working capital 9.6 MEUR (13.0), YTD -6.7 MEUR (-2.6)
- Receivables tied more cash following increased sales
- INVENTORIES 121.8 MEUR (113.9)
- Increased 7.9 MEUR from last year, in line with sales, of which currency impact +1.8 MEUR.
- Increase driven primarily by transfer of production from China to Batam and slowdown of sales in Russia and Scandinavia
- INVESTING ACTIVITIES MAINLY NORMAL CAPITAL EXPENDITURE

_Total working capital, MEUR _Inventories, MEUR

Cash flow from operations, MEUR *


* 2015 and 2014 figures restated, see interim report for more information.


## Financial Position

- LIQUIDITY POSITION OF THE GROUP WAS GOOD
- Undrawn committed long-term credit facilities amounted to 78.2 MEUR
- GEARING AND NET INTEREST-BEARING DEBT INCREASED
- Equity-to-assets ratio slightly below last year level at 42.3\% (42.6)
- The Group fulfils all financial covenants related to its credit facilities



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## Cornerstones of the Profitable Growth Strategy

BRANDS
Portfolio of most recognized and respected brands in the fishing tackle industry.

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Successful launch of Shadow
Rap in the US.
Several awards at EFTTEX trade
fair.
Product development, sales and marketing focus on Storm lures.
```


## DISTRIBUTION

Industry's widest distribution network with own units in 35 countries, selling Group's own and selected 3rd party fishing, hunting and outdoor products.

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Reducing the amount of
inventories is high on the
agenda.
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## RAPALA CULTURE

Local entrepreneurial spirit and profit responsibility together with a low hierarchy, straightforward business culture and strong local knowledge are key to excecuting Rapala VMC's strategy.

## MANUFACTURING

Efficient own manufacturing and sourcing platform to supply premium products for mass markets.

[^0]
## Short-term Outlook

- Following the increase in sales and comparable profitability after first six months, the outlook for the whole year is positive
- In USA presales of winter fishing equipment progressed well and is expected to be close to last year's level
- Despite termination of a third party winter fishing equipment distribution agreement, which contributed ca. 5 MUSD sales during latter part of last year
- Improvement in performance of Batam manufacturing supports the profitability of the Group this year
- Development in Russia stays as the biggest concern and uncertainly concerning latter part of the year
- Actions to reduce the Group's inventory levels as well as strengthening of US Dollar may put further pressure on Group's profit margins
- The Group expects full year net sales and comparable operating profit (excluding non-recurring items and mark-to-market valuations of operative currency derivatives) to be above 2014 levels
- The guidance is unchanged
- Q3 interim report will be published on October 22



## APPENDIGES

RAPALA VMG GORP.

## QRT Key figures

| MEUR | Q2/ 2015 | Q2/ 2014 | Q1-Q4/ 2014 |
| :---: | :---: | :---: | :---: |
| Net sales | 80.1 | 77.7 | 273.2 |
| Operating profit | 8.3 | 8.6 | 22.9 |
| Operating profit margin, \% | 10.4\% | 11.1\% | 8.4\% |
| Comparable operating profit | 9.9 | 9.7 | 20.9 |
| Comparable operating profit margin, \% | 12.4\% | 12.4\% | 7.6\% |
| Net profit for the period | 4.0 | 4.1 | 10.2 |
| EPS (basic), EUR | 0.09 | 0.08 | 0.24 |
| Cash flow from operations | 17.6 | 21.5 | 21.7 |
| Net interest-bearing debt | 108.8 | 96.4 | 99.9 |
| ROCE, \% | 12.9\% | 14.6\% | 9.8\% |
| Gearing, \% | 75.9\% | 73.2\% | 73.2\% |
| Equity to assets, \% | 42.3\% | 42.6\% | 44.1\% |

rapala vic corp.

## YTD Key figures

| MEUR | Q1-Q2/ 2015 | Q1-Q2/ 2014 | Q1-Q4/ 2014 |
| :---: | :---: | :---: | :---: |
| Net sales | 154.0 | 143.9 | 273.2 |
| Operating profit | 17.4 | 16.0 | 22.9 |
| Operating profit margin, \% | 11.3\% | 11.1\% | 8.4\% |
| Comparable operating profit | 20.6 | 16.3 | 20.9 |
| Comparable operating profit margin, \% | 13.4\% | 11.4\% | 7.6\% |
| Net profit for the period | 8.3 | 8.4 | 10.2 |
| EPS (basic), EUR | 0.19 | 0.19 | 0.24 |
| Cash flow from operations | 10.7 | 13.5 | 21.7 |
| Net interest-bearing debt | 108.8 | 96.4 | 99.9 |
| ROCE, \% | 14.3\% | 13.9\% | 9.8\% |
| Gearing, \% | 75.9\% | 73.2\% | 73.2\% |
| Equity to assets, \% | 42.3\% | 42.6\% | 44.1\% |

rapala vic corp.

EPS
EPS, EUR



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## Profit and loss account

| MEUR | Q2 2015 | Q2 2014 | Q1-Q2/ $\mathbf{2 0 1 5}$ | Q1-Q2/ 2014 | Q1-Q4/ 2014 |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Net sales | 80.1 | 77.7 | 154.0 | 143.9 | 273.2 |
| Other operating income | 0.2 | 0.2 | 0.3 | 0.3 | 1.0 |
| Materials and services | 37.3 | 35.8 | 70.6 | 64.3 | 128.1 |
| Personnel expenses | 17.9 | 17.1 | 35.3 | 34.0 | 65.6 |
| Other costs and expenses | 15.3 | 14.8 | 27.8 | 26.7 | 50.8 |
| Share of results in associates and joint ventures | 0.2 | 0.2 | 0.3 | 0.2 | 0.2 |
| EBITDA | 10.1 | 10.4 | 20.9 | 19.5 | 30.0 |
| Depreciation, amortization and impairments | 1.7 | 1.8 | 3.5 | 3.5 | 7.1 |
| Operating profit (EBIT) | 8.3 | 8.6 | 17.4 | 16.0 | 22.9 |
| Financial income and expenses | 2.0 | 1.6 | 4.1 | 3.5 | 7.2 |
| Profit before taxes | 6.4 | 7.0 | 13.3 | 12.5 | 15.7 |
| Income taxes | 2.3 | 2.9 | 5.0 | 4.1 | 5.5 |
| Net profit for the period | 4.0 | 4.1 | 8.3 | 8.4 | 10.2 |

## Balance sheet

| MEUR | Q1-Q2 2015 | Q1-Q2 2014 | Q1-Q4 2014 |
| :---: | :---: | :---: | :---: |
| ASSETS |  |  |  |
| Non-current assets |  |  |  |
| Intangible assets | 78.1 | 70.7 | 74.4 |
| Property, plant and equipment | 32.0 | 30.9 | 32.0 |
| Non-current assets |  |  |  |
| Interest-bearing | 5.1 | 3.8 | 3.0 |
| Non-interest-bearing | 12.0 | 9.6 | 11.5 |
|  | 127.2 | 115.0 | 120.8 |
| Current assets |  |  |  |
| Inventories | 121.8 | 113.9 | 113.8 |
| Current assets |  |  |  |
| Interest-bearing | 1.1 | 1.0 | 1.1 |
| Non-interest-bearing | 74.0 | 64.2 | 62.3 |
| Cash and cash equivalents | 15.4 | 15.6 | 12.2 |
|  | 212.4 | 194.7 | 189.4 |
| Total assets | 339.5 | 309.7 | 310.3 |
| EQUITY AND LIABILITIES |  |  |  |
| Equity |  |  |  |
| Equity attributable to the equity holders of the company | 133.8 | 122.4 | 128.3 |
| Non-controlling interests | 9.5 | 9.3 | 8.2 |
|  | 143.3 | 131.7 | 136.5 |
| Non-current liabilities |  |  |  |
| Interest-bearing | 73.7 | 40.1 | 72.3 |
| Non-interest-bearing | 14.5 | 12.3 | 13.3 |
|  | 88.2 | 52.4 | 85.5 |
| Current liabilities |  |  |  |
| Interest-bearing | 56.6 | 76.6 | 43.9 |
| Non-interest-bearing | 51.3 | 49.0 | 44.3 |
|  | 108.0 | 125.6 | 88.2 |
| Total equity and liabilities | 339.5 | 309.7 | 310.3 |

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## Shares and Shareholders

## SHARE RELATED DATA (6/2015)

- Market capitalization
203.7 MEUR
- 12-month high/low
- All-time high/low
5.37/4.69 EUR
8.40/2.50 EUR

MAJOR SHAREHOLDERS (6/2015)

- VMC Holdings 34\%
- Sofina 19\%
- Nordea Funds 11\%
- Odin Funds 3\%
- State Pension fund 3\%
- Shimano 2\%
- Taaleritehdas funds $2 \%$
- Ilmarinen 1\%
- Tapiola Funds $1 \%$
- Evli Funds 1\%

Own shares: 639671 shares (1.6\%)
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Share price index performance from Jan 2014 - Jun 2015


OMX Nordic Mid Cap Rapala VMC
Share price performance from Jan 2010 - Jun 2015


Financial Trends

$\square$ Sales $\quad$ \# countries where own operations

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[^1]


[^0]:    Significant focus and resources on Asian lure manufacturing in Batam
    -Room for considerable improvement in the future -Solid basis for future growth of Storm, Luhr Jensen and Williamson Branded lures

[^1]:    $\longmapsto$ Operating Profit $\quad$ Operating Margin

